

## ON THE BORDER FILES VOLUNTARY CHAPTER 11 PETITIONS TO STRENGTHEN FINANCIAL POSITION AND MAXIMIZE VALUE FOR STAKEHOLDERS

Restructuring to Optimize Real Estate Footprint and Facilitate Sale

Dallas, Texas (March 5, 2025) – OTB Holding LLC, along with its direct and indirect operating subsidiaries ("On The Border", "OTB", or "the Company"), owner of the On The Border® chain of Tex-Mex restaurants, announced today that it has voluntarily filed for relief under Chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the Northern District of Georgia. The Company intends to use the proceedings to drive operational improvements and pursue a sale of substantially all of its assets.

The Company has secured \$10.0 million in Debtor-in-Possession financing with OTB Lender, LLC, an affiliate of Pappas Restaurants, Inc. to fund the Chapter 11 process. Additionally, the Company anticipates entering into an asset purchase agreement with an affiliate of OTB Lender, LLC shortly after the commencement of the Chapter 11 cases. On The Border's restaurants will remain open and operating as usual during the Chapter 11 process, continuing to serve authentic Border-Style meals in generous portions, as it has since 1982.

Chris Rockwood, the Company's President, said "This restructuring is the best path forward for On The Border. It allows us to address several financial and operational challenges and emerge stronger and refocused on our growth. The support we've received from our vendors and lenders will help ensure that we can complete the sale process quickly and efficiently while remaining focused on our employees and guests."

Court filings and information about the claims process can be found at a separate website maintained by On The Border's claims agent, Verita, at <a href="https://www.veritaglobal.net/OnTheBorder">https://www.veritaglobal.net/OnTheBorder</a>, or by calling Toll Free (U.S.& Canada): (888) 647-1744, or (International): (310) 751-2628.

To assist with On The Border's restructuring, (i) King & Spalding LLP is serving as legal advisor, (ii) Alvarez & Marsal is serving as financial advisor and providing corporate leadership as Chief Restructuring Officer and (iii) Hilco Corporate Finance is serving as investment banker.

## **About On The Border**

Founded in 1982, On The Border is known for its sizzling mesquite-grilled fajitas, award-winning margaritas, house-made salsa, and endless chips and salsa. With 80 restaurants in the U.S. and internationally, it's a favorite destination for fresh Tex-Mex food and vibrant good times. For more information, visit ontheborder.com and follow on Facebook, Instagram, and Twitter.

Please direct media inquiries to: media.hotline@ontheborder.com.